

ANNUAL REPORT 2013



**American Friends
Service Committee**



A message from our general secretary



A young Haitian woman named Vanessa learns about conflict mediation at her school. Inspired, she decides to start a peace network in an earthquake survivors' camp, where she still lives. People dismiss her at first, telling her she is too young to make a difference. But with partnership from the American Friends Service Committee and others, she persists. Avenues are established for resolving disputes, and tensions begin to subside. The network grows, and so does the possibility of peace.

Stories like these play out, with your support, not just in Haiti, but across the U.S. and around the world. Peaceful ends can only be achieved through peaceful means. Yet, all too often, we build walls instead of bridges in the name of peace and pour resources into armies and weapons in the name of security.

How much could change if we instead focused resources on ensuring that every person has an opportunity to thrive and contribute? What if we worked together to eliminate poverty and injustice, to establish a new vision of shared security in the world and in all our lives?

As I review the past year's work at AFSC, I see this new vision taking shape with your partnership, contributions, and energy. Please enjoy this report on AFSC's work in 2013, and thank you.

Yours in service,

Shan Cretin
General Secretary, AFSC



Our mission



The American Friends Service Committee is a Quaker organization that promotes lasting peace with justice as a practical expression of faith in action. Drawing on continuing spiritual insights and working with people of many backgrounds, we nurture the seeds of change and respect for human life that transform social relations and systems.



War and violence are not the natural human condition. Wars begin and violence takes hold only after “we” come to see “them” as less worthy than “us”—less worthy of respect, food, shelter; less worthy of life itself. In an “us versus them” world, some people are unable to meet basic needs, while others waste precious resources protecting themselves from those they fear. In the end, no one feels secure.

AFSC sees another way to peace, grounded in the essential Quaker insight that all human beings have the light of the divine within them. Everyone—even in the most polarized environments—has a role to play in fostering justice and building peace. As Nelson Mandela said, “If you want to make peace with your enemy, you have to work with your enemy. Then he becomes your partner.”

This insight, and this commitment, leads AFSC to work on problems at many levels. We work with victims of violence as well as those who have committed violent acts, so that both may heal. We offer young people, especially those vulnerable to violence and poverty, opportunities for leadership. We bring those experiencing oppression together with those in positions of power, recognizing that change needs to happen on many levels, among the privileged and the marginalized, if it is to succeed.

This year, AFSC and the Friends Committee on National Legislation developed a vision for shared security, a cooperative approach to foreign policy and global engagement based on the common good.

The search for shared security underpins AFSC’s work in the U.S., Africa, Asia, Latin America, the Caribbean, and the Middle East—in some of the world’s most impoverished and violence-prone places.

While Congress debated military strikes in Syria, AFSC supported a nonviolent network of Syrians working for reconciliation and peace. As many despaired over the killing of an African-American teenager in a gated community in Florida, AFSC worked to end racial profiling and transform the systems that promote racism.

This report is a celebration of these and many other efforts, and of the courage and compassion of all those who join us in laying foundations for just and lasting peace.

“I remember that before joining the local peace networks, people used to fight for nothing. Now, they ... take the time to find a solution amicably, or in some cases, they require advice from a leader, or they simply call the police. It proves that their behavior has some progress.”

Sixteen-year-old Vanessa, who started a peace network in one of Haiti's camps after participating in AFSC's school and neighborhood program.





Africa: For bread and peace



Imagine unemployment rates reaching up to 80 percent and millions of women, children, and men displaced by natural disasters and war. It's easy to see why “no peace without bread” is a common expression in parts of Africa. AFSC's programs in Somalia, Burundi, and Zimbabwe support those who have been affected by violence, not just in healing and rebuilding a sense of community, but in finding ways to make a decent living with dignity.

In Somalia, economic hardships, more than ideology, drive young people to enlist in armed groups. While U.S. counterterrorism laws prohibit AFSC from working in areas controlled by al-Shabaab, AFSC trained 287 youth in other parts of the country in skills to make a living and involved 3,000 in peace-building activities. Youth are seizing their new roles in finding peace and sustainable livelihoods. Parents believe these opportunities and nonviolence methods reduce the risks of their children dying in combat.

With half a million civil war-era refugees returning to Burundi in the course of a decade, the need for reintegration is great. So, too, is the need for healing, safety, and economic security. The Burundi government has committed to a national reconciliation process, and this year, AFSC arranged for parliamentarians to visit South Africa to learn from their experience. We also worked with 270 local partners to facilitate healing; build safe, inclusive communities; and develop income-generation activities for more than 5,730 people.

Not only did 450 women and men in Hatcliffe Extension, Zimbabwe, receive training in trades like welding, carpentry, and peanut butter production this year, but they also successfully lobbied for government permits to build a new “factory shell” funded through AFSC. The community workspace significantly increases productivity of entrepreneurship for 120 households. With similar initiatives launched in Hopley Farm and Enyandeni, approximately 1,300 people benefited from livelihoods and peace-building activities.

We also worked with other Quaker organizations to formulate a new multiyear program in Kenya planned to start in 2014.



Asia: Love among neighbors



AFSC's programs in Indonesia, Myanmar (Burma), China, and the Democratic People's Republic of Korea (North Korea) create space for people and countries alike to discover common interests and bridge a wide variety of divides. From grassroots youth movements affirming diversity to influential policy experts, we support regional leaders working for conflict prevention and peace.

In Banda Aceh, Indonesia, where a narrow interpretation of Sharia law has resulted in increasing restrictions on minorities and women, AFSC supported youth groups in organizing a Peace Torch parade and celebration of diversity involving dozens of organizations, hundreds of participants, and local and national leaders.

An innovative teacher-training program continued to help community schools run by Buddhist monasteries in Myanmar build critical thinking skills, tolerance, respect for the environment, and motivation for learning. AFSC helped train 55 teachers from 28 schools and exposed leaders of 14 schools to models of child-centered education in neighboring countries.

Amid rising interreligious tensions, AFSC brought together 25 youth from Indonesia, Myanmar, Cambodia, Laos, Thailand, and Vietnam to learn skills for promoting tolerance in their home communities.

The Chinese Ministry of Commerce worked with AFSC to publish a carefully researched resource book demonstrating that failure of foreign investors to consult with local communities is a key driver of conflict in fragile states. A related workshop opened space for Southeast Asian civil society partners to communicate with top executives of companies investing in the region.

AFSC staff were among the first people from the U.S. to visit the Democratic People's Republic of Korea (DPRK) in the wake of military exercises last spring. We continued to help DPRK farmers improve yields through seed tray technologies, greenhouses, and other innovations. Farmers were able to introduce new winter crops following an AFSC-sponsored study tour to China.

We also provided support to our former peace programs in Cambodia, which are now locally sustained.



Latin America and the Caribbean: Young, resilient, and leading the way



In neighborhoods of Guatemala and Haiti where there is conflict, teenagers have a lot to cope with. They also have a lot to contribute. AFSC provides training and support to hundreds of young people who are leading efforts to make their communities more secure.

Another year has passed, and still 320,000 people displaced by the 2010 earthquake are living in tents in Port-au-Prince, Haiti. There and in other places where violence is common, AFSC helped establish 32 peace networks this year, led mainly by youth and women affected by high levels of insecurity. More than 820 students and 400 community leaders participated in efforts to reduce violence through dialogue and community organizing.

Urban youth in eight of the most violent and insecure neighborhoods of Guatemala City stepped forward to change their communities as well. Two hundred and seven young people received training in skills such as conflict analysis, active listening, and assertive communication. They also led 3,017 others in discussions and workshops, marches and parades, projects to clean up and reclaim public spaces, and other activities designed to promote peace.

AFSC partnered with the Cuban Quaker Institute for Peace this year, sponsoring a dialogue and exchange activity that brought 27 participants together from 17 Cuban and Latin American organizations to discuss strategies for peace-building and conflict transformation.

We also sponsored an international certification program for 36 public officials and nonprofit leaders from Guatemala, Honduras, El Salvador, Cuba, Panama, Costa Rica, and Peru. Participants studied approaches to urban security that respect human rights, strengthen the social fabric, anticipate violence, and promote community participation.

Preparations continued for a binational program on the U.S.-Mexico border, expected to begin in 2014.



Middle East: Peaceful ends by peaceful means



In the Middle East, as elsewhere, peaceful ends can only be achieved by peaceful means. With AFSC's support, youth in Israel, the occupied Palestinian territory, and the U.S. are rejecting militarism, challenging the injustices that fuel conflict, and building movements for change.

Young conscientious objectors in Israel are often shunned by family, friends, and society. A new AFSC-facilitated youth group gave those choosing to resist military service a safe place to talk and acquire tools for social activism. We also supported a similar group for members of Israel's Druze minority who are resisting military service.

In the West Bank and Gaza, approximately 550 Palestinian youth led civic engagement projects such as building a playground and distributing blankets to patients in hospitals. AFSC brought two delegations of Palestinian youth from the West Bank, Gaza, and Israel to World Social Forum meetings in Brazil and Tunisia, where they demonstrated the resilience of Palestinians in the face of continued military occupation, unequal rights, and exile.

Recognizing that specific corporations profit from human rights abuses in Israel and the occupied Palestinian territory, AFSC continued its partnership with Jewish Voice for Peace and others on a divestment campaign aimed at financial giant TIAA-CREF. We also trained 29 students from U.S. college campuses on boycott and divestment strategies and developed a traveling art exhibit on the art of economic activism.

Amid civil war and the humanitarian crisis in Syria, AFSC is supporting a politically diverse network of Syrians who are dedicated to nonviolence. The network's initiatives included mediating the release of kidnapping victims, ensuring the equitable distribution of bread, and working for the inclusion of all children in classrooms, regardless of religious identity.



Policy informed by community experience



AFSC works on many levels to build peace—with communities and with institutions that can effect systemic change. Our Office of Public Policy and Advocacy in Washington, D.C., the Quaker United Nations Office in New York, and a worldwide Dialogue and Exchange Program create opportunities for community voices to be heard by those shaping policy.

OFFICE OF PUBLIC POLICY AND ADVOCACY

AFSC's Office of Public Policy and Advocacy partnered with the Friends Committee on National Legislation this year to articulate a Quaker vision for U.S. foreign policy grounded in our shared security as a global community. AFSC worked with dozens of partners to bring the shared security frame into advocacy efforts on Syria, Israel-Palestine, North Korea (DPRK), Somalia, and the U.S.-Mexico border, and even applied it effectively to domestic concerns such as immigration, criminal justice, and economic policies.

QUAKER UNITED NATIONS OFFICE

The Quaker United Nations Office (QUNO) brought community voices into high level meetings at the United Nations in 2013, from U.N. consultations on Burundi and West Africa to a conference in Beijing on U.N. approaches to peace in Africa. QUNO staff also briefed policymakers in Monrovia, Liberia; Paris; Washington, D.C.; and New York on the role of peace and stability in sustainable development and provided conflict prevention expertise to a working group of the Security Council.

DIALOGUE AND EXCHANGE PROGRAM

AFSC's Dialogue and Exchange Program sponsored 193 participants and brought together people from 30 countries to share perspectives on common concerns. One participant said, "I have never before had a chance to sit down together with Western, African, and senior Chinese stakeholders along with U.N. officials to talk about these [peace-building] issues," another that "without AFSC's assistance, we could have spent half a year here and not gained such a deep understanding of efforts to build peace [in Liberia]."



United States: New frames of thinking



In 37 locations across the U.S., AFSC works with young people, communities, policymakers, and partners to promote peace, challenge inequities, transform unjust systems, and build alternatives grounded in the common good.

WAGING PEACE

When President Obama called on Congress to authorize military strikes on Syria in September, public opposition effectively pressured the U.S. to support diplomatic options instead. More than 10 years of AFSC's public education on the human and financial costs of the wars in Iraq and Afghanistan clearly made a difference. So did our ongoing work to prevent the next war.

From a high-level meeting of the U.N. General Assembly on nuclear nonproliferation to events held with faith communities, partners, and youth, AFSC facilitated conversations about just and lasting peace—and what each of us can do to help achieve it.

Young people across the country called for better federal budget priorities, with 250 submitting original videos for our *If I Had a Trillion Dollars* film festival.

AFSC partnered with 119 diverse national organizations on a sign-on letter asking Congress to “pull the pork” from the Pentagon budget. Campaigns with partners in Kansas City, Mo., Raleigh, N.C., and Massachusetts resulted in calls on Congress to move money from the military to fund human needs.

These efforts and others brought hundreds of organizations and tens of thousands of individuals to affirm that reducing military spending is key to funding education, healthcare, green energy, and more.



YOUTH LEADERSHIP

Young people are among the most deeply affected by high rates of unemployment, violence, and discrimination. They are also important agents of change.

Youth organizers in Seattle worked tirelessly to bring a message of “education not incarceration” to teachers, school administrators, and others this year, challenging policies that effectively funnel children into prison. Students in St. Louis took steps to free their high school of violence after learning about the extraordinary incarceration and homicide rates affecting African-American youth in Missouri. Students at the Chesapeake Center, an alternative school in Maryland, embraced a peer-to-peer mentoring program designed to reduce violence.

In Los Angeles, young people won approval for a new raised-bed garden at a housing project located in one of the city’s food deserts. Participants in AFSC’s 67 Sueños program in the San Francisco Bay Area advocated for humane immigration policy with a mural depicting the injustices of the nation’s first bracero “guest worker” program. Young people in New Orleans created a mural promoting youth as role models, advocates, and leaders. And 10 young people working with AFSC programs across the country came together for a human rights summit in Washington, D.C., where they honed research and advocacy skills to bring back home.

HUMANE IMMIGRATION POLICY

AFSC campaigned hard for humane immigration policy this year, and not just in Congress. As senators and representatives took up bills, AFSC engaged communities in legislative advocacy and advocated for humane reforms in Washington. At the same time, we worked hand-in-hand with partners to make change from the ground up.

Those efforts had concrete results: California passed the TRUST Act, limiting local collaboration with federal immigration enforcement efforts. Colorado passed laws offering in-state tuition and driver’s licenses to undocumented immigrants and repealed the state’s “show me your papers law.” The Newark, N.J., Police Department issued a policy to ensure immigrants feel safe contacting the police in an emergency, and Amherst and Northampton, Mass., passed ordinances addressing similar concerns. Homestead, Fla., considered making municipal identification cards available to all residents, regardless of immigration status. And Dayton, Ohio, was recognized by the U.S. Conference of Mayors for its efforts to welcome immigrants as partners in revitalization and job creation.

At the same time, AFSC assisted thousands of immigrants who couldn’t otherwise afford legal representation, including the mentally ill, unaccompanied minors, survivors of domestic violence, young people applying for Deferred Action for Childhood Arrivals, those in detention, and those seeking Temporary Protected Status. We also helped victims of wage theft, offered “Know Your Rights” trainings, and provided citizenship classes that helped approximately 200 Haitians attain citizenship.



JUSTICE IN THE SYSTEM

When 30,000 California prisoners went on a hunger strike last summer, over three dozen of them refusing food for 60 days, AFSC staff served on the mediation team representing them. Prisoners overcame broad differences to build consensus for the nonviolent action, which succeeded in opening a dialogue with prison officials and policymakers.

That dialogue is sorely needed, as AFSC staff and volunteers in Michigan and New Jersey who responded to more than 1,300 prisoner letters can attest. Across the country, AFSC worked closely with prisoners, faith communities, families, advocates, police, corrections staff, and policymakers to end human rights violations and systemic racial injustices and to promote institutional change.

As Corrections Corporation of America (CCA) celebrated its 30th anniversary and with it, the launch of what has become a multi-billion dollar industry, AFSC's program in Arizona made clear that pioneering for-profit prisons is nothing to celebrate. In fact, the private prison record in Arizona helped AFSC and partners convince the state of New Hampshire to reject bids for privatization this year, despite intense lobbying by prison operators.

From testimonies that helped persuade the San Joaquin, Calif., County Board to reject a proposed prison expansion to the launch of a new mentoring program for lifers in New York prisons, AFSC promoted alternative approaches to prevent harm and to facilitate healing.

ENDING POVERTY, CREATING OPPORTUNITY

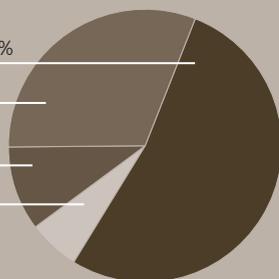
A campaign to end child poverty in West Virginia achieved many of its first year objectives, thanks to organizing efforts by AFSC and partners. Results included hard-won Medicaid expansion, funding for child care and family violence prevention programs, an innovative school nutrition law, health coverage for teenage mothers, and prison reform.

In New Mexico, AFSC doubled its training programs for aspiring and beginning farmers. The program helped participants aged 19 to 75 learn traditional growing techniques and expand markets for locally grown food—and in the process, creating jobs. The Seattle Indian Program strengthened economic opportunity as well, promoting standards of authenticity in support of Native artists.

AFSC supported Move to Amend campaigns in 11 Ohio communities calling for a U.S. Constitutional Amendment declaring that corporations are not people and that money is not speech. Our economic and social justice newspaper, *Street Spirit*, worked with a coalition of homeless advocates in Berkeley, Calif., to defeat a ballot initiative that would have criminalized homeless people for sitting down, sleeping, and resting. And in cities and towns nationwide, AFSC continued to support labor rights, organize with families facing foreclosure, and support safety net services to help people through hard times.

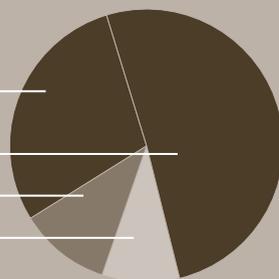
INCOME

Contributions: 53%
 Bequests: 31%
 Other Sources of
 Income: 10%
 Investment: 6%



HOW FUNDS ARE USED

International
 Programs: 29%
 Programs in
 the U.S.: 51%
 Fundraising: 11%
 Management: 9%



2013 financial information

OPERATING REVENUES	TOTAL	PRIOR YEAR
Public support:		
Contributions	15,307,729	14,330,202
Bequests	8,736,007	8,708,555
Contributions to planned giving program	2,035,184	2,066,478
Contributions to endowment funds	137,748	6,377,924
Total public support	26,216,668	31,483,159
Government grants	93,104	215,837
Investment income, appropriated	1,833,521	1,499,883
Program service income	425,778	519,710
Miscellaneous income	50,096	111,216
TOTAL REVENUES	28,619,167	33,829,805

OPERATING EXPENSES	TOTAL	PRIOR YEAR
Program services:		
International programs	9,480,617	9,997,974
U.S. programs	16,363,873	16,005,860
Total program services	25,844,490	26,003,834
Program support:		
Fundraising	3,500,974	3,628,927
Management and general	2,882,849	2,974,367
Total program support	6,383,823	6,603,294
TOTAL EXPENSES	32,228,313	32,607,128

CHANGE IN NET ASSETS FROM OPERATIONS	(3,609,146)	1,222,677
---	--------------------	------------------

Financial information for the 12 months ending September 30, 2013.

If you would like to see the audited financial statement, visit afsc.org/finances.

If you have questions about AFSC's finances, please contact Mark Graham, director of communications, at ask@afsc.org.

CHANGES IN NET ASSETS	TOTAL	PRIOR YEAR
Changes in net assets from operations	(3,609,146)	1,222,677
Changes in net assets:		
Investment gains not appropriated	8,624,978	11,721,550
Actuarial gains on planned giving assets	2,481,589	1,942,083
Retiree medical payments	(78,256)	(73,515)
Net gain (loss) from sale of assets	1,581	
Pension and benefits adjustment per FASB 158	8,056,602	12,351,611
Other nonoperating changes	(16,364)	(11,721)
TOTAL CHANGE IN NET ASSETS	15,460,984	27,152,685

STATEMENT OF FINANCIAL POSITION	TOTAL	PRIOR YEAR
ASSETS		
Cash and cash equivalents	2,569,386	3,143,691
Other current assets	1,108,719	1,220,587
Long-term investments	151,457,110	144,991,493
Property	2,489,852	2,634,352
Total Assets	157,625,067	151,990,123
LIABILITIES AND NET ASSETS		
Liabilities:		
Current liabilities	3,776,414	3,316,865
Planned giving liabilities	33,440,097	34,722,751
Pension and other post-retirement liabilities	17,162,019	26,164,954
Total liabilities	54,378,530	64,204,570
Net assets:		
Unrestricted	50,235,674	33,628,619
Temporarily restricted	34,826,388	36,096,071
Permanently restricted	18,184,475	18,060,863
Total net assets	103,246,537	87,785,553
TOTAL LIABILITIES AND NET ASSETS	157,625,067	151,990,123

Totals reflect rounding.

Quakers and AFSC: Partners in Spirit-led action



QUAKER MEETINGS WITH AFSC LIAISONS

AFSC's Meeting/Church Liaison program provides substantive ways for Quaker congregations across the U.S. to engage with their local communities and learn from one another's efforts. This year, the program grew to include 110 Quaker congregations.

Several congregations made commitments to work deeply on issues ranging from ending mass incarceration to serving as immigrant allies to fostering more religiously hospitable communities to working for a just and lasting peace in Israel and the occupied Palestinian territory.

Bob Campbell of Merion Meeting in Pennsylvania says about the program, "I knew right away that there would be a network, so to speak, within the AFSC community that could help us focus on this topic [mass incarceration] with some expertise and that what we learned and found out would be credible, it was something that people were actually working on."

One aspiration of the program is to foster networks of congregations working on similar issues within the Quaker community and to amplify efforts by working together. We offer monthly phone calls and resources to support local action, as well as a regularly updated blog called Acting in Faith (sign up at afsc.org/friends).

If your meeting or church would like to participate, please contact Lucy Duncan at LDuncan@afsc.org or (215) 241-7062.



Support from foundations and endowments



FY13 INSTITUTIONAL AND FAMILY FOUNDATIONS GIVING \$25,000 OR MORE

EED (Bread for the World)
 Friends House Corporation
 Quaker-Hilfe Stiftung
 W. K. Kellogg Foundation
 Marguerite Casey Foundation
 Misereor-Katholische
 Zentralstelle für
 Entwicklungshilfe
 The Fund for New Jersey
 Sites Foundation
 Four Freedoms Fund
 AYCO Charitable Foundation
 The Columbus Foundation
 Binnacle Foundation
 Anonymous Private Foundation
 D. Elwood and Helen H. Clinard
 Charitable Fund
 Kids in Need of Defense (KIND)
 Tides Foundation
 IOLTA Fund of the Bar of New
 Jersey
 Open Society Foundation
 Johnson Family Fund
 The Abell Foundation
 State of New Jersey
 Department of Law and
 Public Safety
 Roberto Cordova Salguero
 and Virginia MacArthur de
 Cordova Memorial Fund
 Stichting Porticus
 National Day Laborer
 Organizing Network
 Anna Earhart Charitable
 Foundation
 The Roxanne W. Beardsley
 Charitable Trust
 Conflict Resolution Center Inc.
 Conservation, Food & Health
 Foundation, Inc
 David and Katherine Moore
 Family Foundation
 Lutheran Immigration and
 Refugee Service
 Nancy D. Alvord Fund at The
 Seattle Foundation
 Nararo Foundation
 The Funding Exchange
 The Ilse, Charles and Peter
 Dalebrook Fund
 The J & L Foundation
 Towards Sustainability
 Foundation
 Vista Hermosa Foundation

NAMED ENDOWMENTS

Louisa Alger NERO Material
 Assistance and Clothing
 Center Fund
 Ernest Arbuckle Endowment
 John and Elizabeth Baker
 Peace Fund
 Helen Ban Fund for Peace
 Esther Bracken Binns -
 Josephine Baird Fund
 John Brock Memorial Fund
 Laveda Carpenter Endowment
 Fund
 Richard B. Carter Endowment
 Fund
 Stephen G. Cary Endowment
 Fund
 Nathan Chace and Irene
 Anthony Chace Trust
 Clinard Family Fund for Peace
 and Justice
 Frances F. Conrad Endowment
 The Catharine Aldena Cram
 Fund
 Nan Crocker Fund for Global
 Peace and Justice
 Charles, Ilse and Peter
 Dalebrook Endowment Fund
 Harrop A. and Ruth S. Freeman
 Peace Internship Fund
 Friends House Corporation
 Fund
 Elaine and Werner Gossels
 Family Fund for Quaker
 Service
 Nancy and Peter Gossels
 Family Fund for Quaker
 Service
 Graetz Fund for Peace and
 Justice
 Anna Grocock Endowment
 Katherine B. Hadley
 Endowment
 Vesta Newlin Hansen
 Memorial Fund
 Margaret Milliken Hatch
 Endowment Fund
 Virginia Haviland Endowment
 Fund
 Edward G. Hefter Endowment
 H. Newlin Hill Memorial Fund
 Justin W. Hillyer Memorial Fund
 Nina Thompson Hughes
 Memorial Fund
 Spencer L. Jones Memorial
 Fund

Lilliane S. Kaufmann Memorial
 Fund
 Ketas Fund
 Leopold Kling and Nannette
 Kling Endowment Fund
 William Bross Lloyd, Jr.
 Memorial Fund
 John Looney Peace, Justice &
 Nonviolence Internship Fund
 William Lotspeich Endowment
 for International Affairs
 Lillian and Jon Lovelace
 Fellowship Fund
 Arthur E. and Mabel N. Lybolt
 Fund
 Viola Marple Fund
 William and Frances
 McElvaney Trust
 Katharine L. Morningstar
 Memorial Fund
 Walter E. Myer Scholarship
 Fund
 Fumio Robert Naka and
 Patricia Neilon Naka Fund
 Marion W. Neergaard
 Memorial Fund
 Ninde Fund for Peace and
 Justice
 Oldfather Fund for
 International Peace and
 Reconciliation
 Laura Page Pixton and John
 Pixton Fund
 J. Preston Rice Memorial Fund
 Lillian Rosen and Harry Rosen
 Fund
 Paul G. Schmidt Endowment
 Fund
 G. Mildred Scott and A. Foster
 Scott Endowment Fund
 Stern Fund
 Emil and Rose Thielens
 Memorial Fund
 Dorothy M. and Reverend
 Dr. Howard B. Warren
 Endowment Fund
 Welch-Hayes Peace and
 Justice Fund
 Almerna Gray Wilde Fund
 Ann Yarrow Memorial
 Endowment Fund
*Two anonymous endowment
 funds*



A lifetime commitment to AFSC



Thank you to each and every one of you, and to all those whose loyal support provides a steady foundation for our work. Jean Nicholson is one of more than 4,000 AFSC supporters who have been donating to AFSC for 20 years or more.

DONOR PROFILE: JEAN NICHOLSON

Chat for just a few minutes with Jean Nicholson about her family history, and it's easy to understand where she gets her commitment to the values and work of AFSC. Quite simply, it's in her blood.

A longtime AFSC donor, Jean recalls that her parents worked for an AFSC child-feeding program in Marseilles, France, before the outbreak of World War II and also donated to the Service Committee. Her AFSC ties include the family of her late husband Francis, whose mother Rebecca worked at AFSC and whose father Vincent Nicholson helped found AFSC and served as its first executive director.

Jean grew up on the East Coast and attended Swarthmore College, where she met Francis. After graduation, they worked as counselors at a camp run by AFSC for underprivileged youth outside of Seattle—a camp with another family connection, as Jean's uncle, Joseph Silver, had served as camp director. Jean became a Head Start teacher after the youngest of her six children started school. Then the family moved around the country as Francis, an electrical engineer, worked on a number of high-profile NASA projects, including the Viking and Galileo missions. Throughout their travels, Jean usually found time to volunteer for AFSC.

She can't remember exactly when she and Francis began donating to AFSC, but their giving history stretches back several decades. "Like me, Francis grew up a Quaker," Jean says. "AFSC was a natural place for us to want to help with donations." She adds: "AFSC is something that I've always been very proud of. They help light the candle in the darkness."



1917 Society



“I support AFSC because I believe that the principles and work involve a wide participation of those concerned about human affairs ... an invaluable contribution.”

Paul Doughty, 1917 Society member

This year, AFSC launched a new annual giving program for donors who give \$1,000 or more. Their generous and steadfast support provides a reliable foundation for AFSC to honor its current long-term commitments while also taking on new, innovative projects for justice. Named in honor of our founding year, the 1917 Society is designed to recognize the generosity of some of our most faithful donors and inspire increased support for our second century of peace and justice work.

LEVELS OF SUPPORT

Partner's Circle	\$1,000–\$1,916
Dorothy North Haskins Circle	\$1,917–\$4,999
Garfield Cox Circle	\$5,000–\$7,499
Vincent Nicholson Circle	\$7,500–\$9,999
Leadership Circle	\$10,000 and above

To learn more about the benefits of joining the 1917 Society, please visit afsc.org/1917 or contact Melissa Garonzik at (888) 588-2372 or MGaronzik@afsc.org.



Celebrating the life of Cary Wienand

Those who knew Cary Wienand remember a remarkable woman with a charming wit and beautiful eyes who made you feel like the most important person in the world. She also was a loyal AFSC donor who was grateful for the help she'd received as a young girl.

The German-born Wienand, who was 100 when she passed away in 2012, had been fed by Quakers after World War I. She met her husband, who was Jewish, on the train back from holiday in Innsbruck, Austria, and the two fled first to Vienna, then to the U.S. when Hitler came to power. They settled in San Francisco, where Cary volunteered at the AFSC bookstore and began her long history as an AFSC supporter.

Cary was especially interested in AFSC's work with disadvantaged youth. She established several trusts and left the bulk of her estate to the Service Committee. A unique and charismatic woman, Cary enjoyed exploring the streets of San Francisco well into her late 90s with her cane in hand and black bowler hat atop her perfectly coiffed silver hair.

AFSC is grateful to all those who, like Cary Wienand, have supported AFSC's work with a gift through their estate. For information on the variety of ways you can include AFSC in your estate planning, please visit our website at afsc.org/giftplanning or contact Alyssa Chatten at (888) 588-2372 or GiftPlanning@afsc.org

LEGACY DONORS

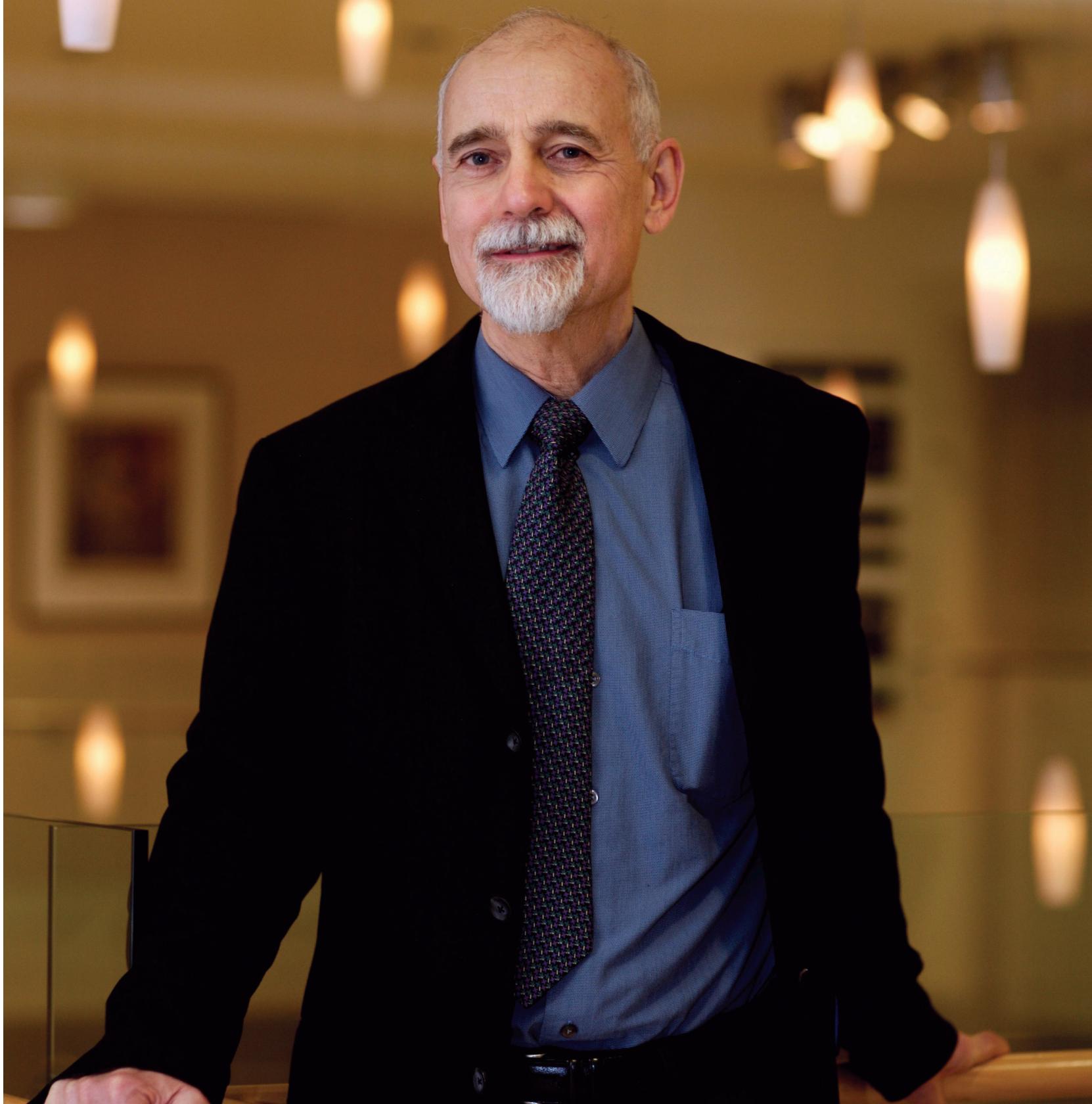
Ruth E. Adame	Marii K. Hasegawa	Marjorie Anchel Rackow and Herbert Rackow
Julia F. Anderson	Heinz Herrmann	Dorothy H. Radbruch-Hall
Anne B. Aspinall	Robert P. Herzog	Bank of America, N.A. and Erik Lieberman, Co-Trustees of the Reuben B. & Helga M. Resnik Foundation
Samuel Allen Bacon	Ruth L. Highberger	Louise T. Richman
George H. Ball	Elizabeth Leiby Hiller	Phyllis N. Rogers
Bruce W. Barrick	Elma Hinkhouse	Marie R. Rogers
Winifred Batson	Sada L. Hoare	Lillian Rosen
Arthur W. Bayer, Jr.	Joanne Holden	Ethel M. Sanjines
Miyo R. Berger	Proctor W. Houghton	Aldo Scafati
Allan J. Bing	Richard J. Houser	Hans L. Schlesinger
Nancy Birnbaum	Mary J. Hovey	Theodore G. Schulz
Richard Blacker	Jane S. Inderstrodt	Camille B. Severyn
A. Leland Boucher	Martin James	Eugene Simon
Langston Bowen	Corinne B. Johnson	C. Lee Small, Jr.
Ann Knight Bower	Shirley R. Johnson and Douglas R. Johnson	Arnold E. Smolens
Ladislaus L. Braun	Margaret Johnson	Herbert Standing
Gary A. Briggs	Grace R. Kidder	Joseph Stern
Marie-Louise Brill	Dorothy ("Danya") Klie	Sally Stewart
Jeffrey Britton	Dolly Koler	Judith A. Strickler
Marvin L. Burdg	Stephan J. Krug	Nancy C. Stricklin
Dorothy H. L. Carroll	Masako MacFarlane	Virginia R. Tendick
Marion J. Clark	Miranda C. Marvin	Chiye Tomihiro
Robert E. Claus	J. Barry Mathews	Virginia Townsend
Barbara M. Coburn	Joseph S. McCosker	Russell C. Tuttle
Elsa M. Crumpley	Ella H. Medwin	Sally S. Venerable
Patricia De Runtz	Elisa Mion	John L. Vicoli
Margaret S. Devinney	John D. Moore	Francis J. Walcott
Ernest P. Edwards	Jeannette E. Noon	Helen G. Walther
Ruth E. Ellsworth	Stephanie L. Normann	Dorothy Weiser
Jane B. Fike	Mary T. Noyce	Joann K. Welling
Pamela S. Ford	Craney Ogata	Elizabeth L. West
Muriel E. Foy	Faith Olson	Cary Anne Wienand
Charles Frantz	D. Russell Palmer	Harry F. Wolcott
Stephen H. Frishauf	Robert B. Pence	Katherina M. Woodward
Ruth E. Gates	Charles Perry	Margaret R. Woodward
Guntram H. Gersch	Norman Peterfreund	Margaret N. Yarrow
Warren G. Guntheroth	William Piehl	
Dorothy J. Haegele	Robert G. Piper	
Patricia H. Haines	Richard Polak	
Louis B. Hall	Janet Price	
Laura L. Harper	Martha L. Prikopa	
Gordon Harris		

“Pacifism counters the myth that violence is the most powerful force. Pacifism must never be confused with passivity.”

Michael McConnell

1946-2013

Michael McConnell was a “powerful force” for active nonviolence at AFSC. During his 23 years as a regional director based in Chicago, he may have been best known as the co-creator of “Eyes Wide Open: A Memorial to the Human Cost of the Iraq War,” an acclaimed traveling exhibit that was viewed in hundreds of locations. He also coordinated the Chicago Religious Task Force on Central America, which organized many aspects of the U.S.-based Sanctuary Movement from 1982 to 1988.





Ways to support the American Friends Service Committee

We invite you to be a partner in AFSC's work by making a tax-deductible donation online, by phone, or through the mail. Whether you call or go online, you'll find options to:

- Make an outright gift to support worldwide work or direct your gift to a specific program.
- Become a Partner for Peace, spreading your gift out in easy monthly installments.
- Join the 1917 Society.
- Make a gift of securities, which enables you to avoid long-term capital gains tax.
- Include AFSC in your estate planning or make a planned gift to provide income throughout your lifetime.

We also welcome you to make a gift in honor of a loved one in times of celebration or to pay tribute to someone with a gift in his or her memory. Ways to donate:

By phone: Call our donor services team at (888) 588-2372

Online: Go to www.afsc.org or email DonorServices@afsc.org.

By mail: Send your contribution to:

AFSC Development
1501 Cherry Street
Philadelphia, PA 19102

Please make checks payable to "AFSC."

Thank you for your support!

BOARD AND STAFF LEADERSHIP

2012-2013 BOARD OF DIRECTORS

BOARD OFFICERS

Clerk: Arlene W. Kelly
Assistant Clerk: Lisa L. Gasstrom
Recording Clerk: David S. Henkel
Interim Treasurer: Joseph R. Franko
General Secretary: Shan Cretin

BOARD MEMBERS

Victoria Albright
Wendy Batson
Susan Cozzens
Rebecca S. Flory
Ann M. Francis
Donald S. Gann
Linda Garrison
James B. Grace
Emily Higgs
Dorothy Kakimoto
Ricardo Leyva-Puebla
Samuel C. Lowe
Paula Rhodes
John A. Snyder
Kristin Updegraff
Benjamin Warnke
Hal Weaver
Marcy Wenzler
Peter J. Woodrow

STAFF LEADERSHIP

General Secretary: Shan Cretin
Deputy General Secretary: Hector Cortez
Assistant General Secretary for Integration and Impact: Renata C. Fletcher
Associate General Secretary for International Programs: Kerri Kennedy
Associate General Secretary for U.S. Programs: Richard Erstad, interim through 8/29/13; Laura Boyce
Chief Financial Officer: Lee O'Neill
Director of Communications: Mark Graham
Director of Development: Thomas Moore
Director of Human Resources and Inclusion: Willa Streater
Director of Information Technology: Robert V. Goodman
Assistant to the General Secretary: Sheena Hendon

PHOTOGRAPHS

Front cover: AFSC/Bryan Vana
Inside cover: AFSC
P. 2: AFSC/Bryan Vana
P. 4: Ruben Dario Ruiz Cruz
P. 6-7: AFSC/Charlemagne Greger
P. 8: AFSC/Tony Heriza
P. 10: AFSC/T.W. Moore
P. 12: Ruben Dario Ruiz Cruz, AFSC/Serginiow James E. Rogene
P. 14: Skip Schiel
P. 16: AFSC/Bryan Vana
P. 18: AFSC/Bryan Vana
P. 20: AFSC/Bryan Vana

P. 21: AFSC/Bryan Vana
P. 22: AFSC/Bryan Vana
P. 23: AFSC/Beth Spence
P. 26: AFSC/Carl Roose, Illustration by Emily Cohane-Mann
P. 28: AFSC/Anthony Marsh, AFSC/Lindsey Warne
P. 30: AFSC Portland, AFSC/Karla Zarate-Ramirez
P. 32: AFSC/Jon Krieg
P. 34: Courtesy of the family of Cary Weinand
P. 36-37: Thor Swift
P. 38: AFSC/Tony Heriza

Want more?

Please visit us online at www.afsc.org.

You'll find stories of those whose lives have been changed through your support, resources to support your activism, and easy links for joining our online community.

Sign up for email updates at www.afsc.org.

Find us on Facebook at facebook.com/AmericanFriendsServiceCommittee.

Follow us on Twitter at [@afsc_org](https://twitter.com/afsc_org).

American Friends Service Committee
1501 Cherry Street
Philadelphia, PA 19102
(888) 588-2372
www.afsc.org

