

SOMALIA

DAVID FUNKHOUSER

American  
Friends  
Service  
Committee



Annual Report 1992

BILL PIERRE



Gaza.

CHONG-AE YU



Southeast Asia.

## *Dear Friends,*

I wish that each of you receiving this report could visit every AFSC project and event. Wherever you went, you would find among our staff, volunteers and partners a wonderful witness to the energy and commitment of Friends and friends!

AFSC is people — individual lives lived with more joy, more dignity and more hope because people connected with AFSC take risks based on faith. Certainly there are more changes needed and fresh waves of faith required as we move into the coming decades.

In 1992, many world situations demanded AFSC's attention. This annual report invites you to share in a sample from our journey during this, our 75th year.

Sincerely,

A handwritten signature in cursive script that reads "Kara Newell".

Kara Newell  
Executive Secretary

TERRY FOSS



United States - Material Aids program.



*"We think of AFSC as a holy experiment that has taken us across the world to try what love can do...."*

*The AFSC journey — that of many individuals and the corporate journey — is a history of risks undertaken out of a commitment to service based on faith."*

—Dulany Bennett, Clerk,  
AFSC Board of Directors in an  
address to New York Yearly  
Meeting 1992.

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Somalia.

TERRY FOSS



United States - Quaker International  
Affairs Conference.



United States - American Indian  
Spiritual Visitors Program.

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Brazil.

## *In this, our 75th year...*

Since its founding in 1917, the American Friends Service Committee has sought to alleviate human suffering without regard to politics, religion or nationality. Our work relies on the imagination, energy and guidance of local people to design and implement projects that help create independence and self-sufficiency.

### ❖ *Africa*

AFSC has been working in **Somalia** for ten years, long before the magnitude of Somalia's plight caught world attention. When our program director, Mohamed Abdirahman, warned of worsening conditions around Mogadishu, AFSC expanded its efforts to respond to Somalia's deepening tragedy.

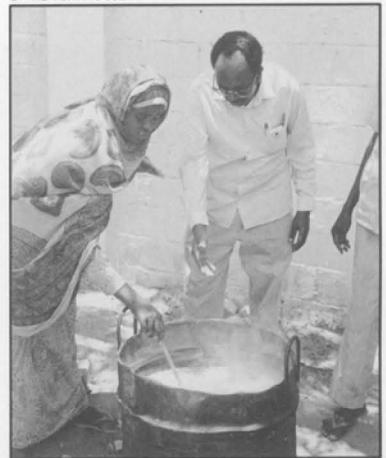
Even during the heaviest fighting, Abdirahman and his staff

of ten Somalis assisted relief efforts in the capital, feeding some 2,200 people daily. Critical medical services as well as food and fuel were supplied to Afgoi's two orphanages. Staff continued to support AFSC's intensive development project in Omaria, an agricultural community located in a relatively secure area south of Mogadishu. In addition, staff distributed over 30,000 pounds of clothes and hygiene kits that the Material Aids Program had received from Friends Meetings, schools and individuals for shipment to **Somalia** and **Mozambique**.

### ❖ *Middle-East*

Appalled by the destruction in **Iraq**, AFSC sought and received a U.S. Treasury Department license and U.N. Sanctions Committee approval to purchase agricultural relief commodities including hand tools, fertilizers, pesticides and seeds for delivery to farmers in southern Iraq. AFSC also cooperated with Quaker Peace and Service (London) and the Mennonite Central Committee to deliver similar quantities of agricultural supplies to Kurdish farmers in northern Iraq. Recognizing that even the best efforts of international voluntary agencies cannot supply sufficient aid, the AFSC and twelve other Quaker organizations

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*Somalia.*



*"Scenes of human suffering are beyond my words to describe. It's as if human life has lost its value."*

— Mohamed Abdirahman,  
AFSC staffperson for ten years  
in Somalia.

urged people of faith to press for lifting the sanctions against the people of Iraq.

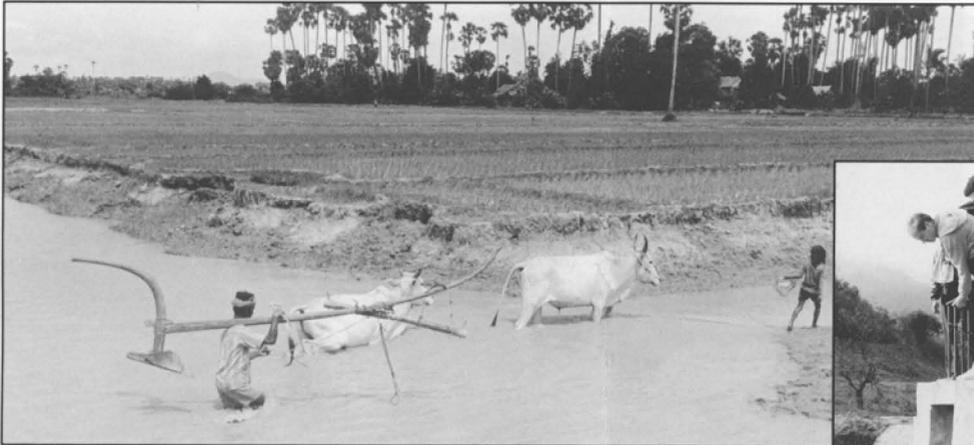
### ❖ *Central America*

In **Honduras**, in addition to work building regional peasant movements, AFSC Central American Field Representatives supported the "Network to Prevent and Eradicate Violence Against Women," which tackles legal discrimination and military crimes against women while providing aid to survivors of assault.

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*West Bank physical therapy program.*



CHONG-AE YU



Cambodia.

Cambodia.

## ❖ Asia

In war-torn **Cambodia**, AFSC staff provided prostheses for amputees and assisted with vaccination and veterinary projects. In **Laos** and the highlands of **Vietnam**, AFSC assisted villagers with agricultural and animal projects and helped them develop systems for clean drinking water and irrigation,

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Brazil.

which are essential for effective primary health care and for self-sufficiency in rice production.

**North Korea** and **Vietnam** remain among the few countries with which the U.S. does not have diplomatic relations. Members of the North Korean and Vietnamese Permanent Missions to the United Nations are restricted to a 25-mile radius of the center of New York City except when special permission is granted. In keeping with the Quaker tradition of openness to all peoples and in a continuing effort to help heal wounds of war, AFSC hosted a delegation from the North Korean Mission and one from the Vietnamese Mission during visits to Philadelphia. These informal gatherings made possible the citizens' diplomacy that can facilitate formal diplomatic relations.

## ❖ International Affairs

AFSC took an active role in the U.N. Conference on Environment

and Development (**Rio Conference**) by organizing weekend gatherings before each of the three preparatory meetings. At the Quaker gatherings, delegates who would be negotiating controversial agreements a few days later discussed issues freely and off the record.

These opportunities proved so valuable that AFSC staff organized, at delegates' request, a fourth preliminary meeting prior to the last negotiating session for a bio-diversity convention. Staff also convened a group of women delegates, who successfully introduced language into the drafting process so that the final Conference document contained a section devoted to women's issues and reflected a concern for women throughout the text.

## In this, our 75th year...

**A**FSC continues to work on **nonviolence and disarmament**. Our 75th Anniversary Year included many special programs, among them three symposia on nonviolence. These symposia brought staff, committee members and other volunteers together in Atlanta, Baltimore and San Francisco to discuss the challenges and possibilities for nonviolence in today's rapidly changing world.

❖ AFSC disarmament work included publication of *The Course of Empire: the United States in the Pacific*. This report links military and economic issues following World War II with the recent challenge to U.S. economic power from Japan and the newly industrialized countries of Southeast Asia.

❖ Sometimes AFSC's commitment to a project spans decades. In 1974, two Denver AFSC staff and their committee began organizing opposition to the huge **nuclear weapons plant at Rocky Flats**. Over the years, staff and volunteers helped build a national movement against nuclear weapons facilities, and then helped organize the national Nuclear Freeze Campaign. Eighteen years later, on January 29, 1992, then Energy Secretary James Watkins announced, "Rocky Flats will be closed." Mindful of the 4,000

workers who would likely lose their jobs, AFSC noted that "renewed efforts must focus on the difficult transition for workers at Rocky Flats."

❖ Reducing the influence of the military on the lives and career choices of young people is a goal of AFSC's Youth and Militarism

Program. A National Campaign to Demilitarize our Schools links grassroots organizing in numerous cities across the country to challenge the presence of military recruiters in the high schools and to offer alternatives to young people.

❖ The American Friends Service Committee continues to reach across boundaries to bring people together. AFSC's East-West Program and Middle-East International Affairs representatives organized in Greece a conference, "Political Change in Eastern Europe, Central Asia, and the Middle East." Political and human rights activists from the Middle East, Eastern Europe and the Turkic Central Asia Republics of the former Soviet

KEN MARTIN



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AFSC delegation visits South Africa (above).

United States. North/South dialogue among community leaders on the drug trade and resulting problems (below).



DAVID GRACIE

United States.

Union joined roundtable discussions on political change, economic and cultural constraints to democracy and free markets, the evolution of nationalism and regional conflict, and possibilities for regional cooperation.

❖ Members of the AFSC family from around the country joined together for the **Save Our Cities March** on Washington. In Baltimore, New Haven, Denver and other cities, AFSC staff and volunteers played key roles in forming local coalitions to work with mayors and city councils to raise the public demand for a peace dividend.

❖ Drugs remain a crucial issue for our country and other nations in this hemisphere. The Peace Education Latin America/Caribbean Program, in coordination with regional and area offices, organized a **drug speaking tour**, "Dealing with Drugs: North/South Community Dialogues on Drugs." A peasant leader from Peru, a labor leader from Bolivia and a youth organizer from Colombia traveled together to 17 U.S. cities, creating opportunities for dialogue between people in the U.S. and representatives from these Andean countries. As is traditional in AFSC work, the tour put a human face on those who suffer most from the drug trade and from resulting governmental reliance on military action.



United States.

❖

*"Peace is not passive; it is an active pursuit. The Quakers of old knew, as we know today, that peace is not the same as quiet. Peace is the presence of justice."*

— Ken Martin, Associate Executive Secretary, speaking in Logan, W. Va.

## *In this, our 75th year...*

After years of work, staff and volunteers felt triumphant when AFSC's **Homeless Organizing Project (HOPE)** finished a 26-unit permanent housing complex in association with Dignity Housing, an organization of homeless and formerly homeless people in Oakland, California.

❖ Homeless people who had completed AFL-CIO training in construction skills held 30% of the building jobs, for which they earned prevailing wages. Some have since moved on to other jobs. Land, city funds and state tax credits have been committed for a second complex of 20 units; all new contracts for this project carry a requirement to hire homeless people. In Oakland, with AFSC help, homeless people have proved that homeless is not helpless.

❖ AFSC held a highly successful symposium, **Inclusive Communities: Achieving Fair and Affordable Housing for Everyone**. This working conference brought together activists and advocates to share strategies and develop common approaches for confronting patterns of exclusion that keep homeless and poor people, people of color and people with special needs away from affordable

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United States - Oakland.



*"We never thought, at least I never did, that our protests would lead to the development of new housing."*

— *Bobbie Butler, formerly homeless, now Coordinator of AFSC's Homeless Training Institute in Oakland, Ca.*

housing and human services. The conference included a celebration of AFSC's six decades of work in support of the right to housing.

❖ In the fall, **Hurricane Andrew** reminded us that Nature can be a fierce opponent and a remarkable source of unity. When Andrew hit, AFSC linked relief channels and under-served farmworker communities. Staff and volunteers provided information to Miami-area radio stations and traveled with a car loudspeaker, making announcements in Creole and Spanish. This ensured that immigrant farmworkers gained access to food, water, clothes and emergency medical care as well as long-term assistance.

❖ In the summer, AFSC joined two other U.S. and two Mexican organizations to file an international petition documenting frequent **human rights abuses** at the Mexico-U.S. border. The petition was submitted to the Inter-American Commission on Human Rights of the Organization of American States.

❖ Over the years, AFSC has noted that increasing U.S.-Mexico economic integration dramatically affects minority people, particularly Latinos and African Americans.

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*United States - Rural Economic Alternative Project, California.*

As part of its on-going work, AFSC's **Border Program** organized a delegation of 31 African-Americans to visit Mexico. The visit has already had a positive result, making Mexican and U.S. policy-makers more aware that incorpo-

rating minority perspectives and interests is crucial to achieving fairer and healthier economic integration.

❖ Abolition of the **death penalty** has gained new urgency in a time when executions are more frequent and seemingly more acceptable. AFSC criminal justice staff speak, write and work with allied groups to promote humane responses.

❖ AFSC economic justice work continues to involve Native Americans. The **Oglala Sioux at Pine Ridge** share the characteristics of other poor communities, including a limited, unbalanced diet. Since 1988 an AFSC staff member on the reservation has assisted families in tending gardens irrigated with a drip technique to maximize water use in dry areas. The number of participat-

ing families growing organic produce has increased each year. In a time of national economic down-turn, it's exciting to report that next year the Pine Ridge growers plan to market their produce.

Throughout our work, we look for the ways AFSC projects and communities connect to the substantive issues of our time. Observing the crumbling of the Soviet Union and the growth of income disparity in the U.S., Community Relations staff and committee members joined with the Peace Education and International Divisions to develop a report, *Peace Dividend*, which presents clear-cut recommendations of how budget and tax policy can be reframed so that public funds are used for realigned national priorities.

GARY MASSONI



*Mexico - U.S. Border Program.*

PAUL DIX



*United States - Montana Youth Camp (left).*

This annual report is a tribute to those working on AFSC projects around the world and to those whose encouragement and financial gifts make Quaker Service possible. We want to share our appreciation and gratitude with all who helped support our vision and goal of a more peaceful, just and compassionate society.

**Contributions to AFSC are deductible for Federal income tax purposes**



One sentence inserted in your will by your attorney can help work for a better world: "I give and bequeath to the American Friends Service Committee, 1501 Cherry Street, Philadelphia, PA 19102 the sum of \_\_\_\_\_ dollars to be used for its general purposes."

<sup>1</sup>Certain irrevocable gifts which AFSC has received under trust subject to payment of income to one or more beneficiaries for life.

<sup>2</sup>In 10/91, AFSC changed investment managers, resulting in a 100% turnover of its portfolios. The impact of the resulting realized gains is estimated to be \$4.5 million, \$1.0 million and \$2.1 million for the operating, endowment and annuity/LIG Funds, respectively.

<sup>3</sup>Directed by donors for specific program use.

<sup>4</sup>Special funds created by donors who make suggestions to AFSC regarding grants from their individual fund to appropriate programs and/or other charitable organizations.

<sup>5</sup>AFSC national and regional offices maintain reserves to adjust short-run funding needs and provide for unexpected program opportunities.

<sup>6</sup>Bequest income fluctuates unpredictably. In order to balance this flow of funds, AFSC creates a pool of several years' bequests and allocates 50% of the pool each year for program work. This policy assures program stability and continuity from year to year.

<sup>7</sup>Beginning FY'89, the Committee instituted a policy regarding the use of realized capital gains. \$890,000 were used for 1992 budget purposes.

## FINANCIAL RESULTS FOR OTHER FUNDS

	Land, Buildings and Equipment Fund	Endowment Funds	Annuity and Life Income Funds <sup>1</sup>
<b>Beginning Balances</b>			
as of 10/01/91.....	\$2,905,976	\$3,761,605	\$20,827,629
<b>Income provided by:</b>			
Contributions & Bequests.....	0	174,184	2,995,122
Net Investment Income <sup>2</sup> .....	<28,570>	1,200,786	1,598,907
Miscellaneous.....	0	0	0
Actuarial Liability Adjustment.....	0	0	469,781
<b>Total Income</b> .....	<28,570>	1,374,970	5,063,810
<b>Expenses for:</b>			
Total Programs Services.....	168,007	0	0
General Management.....	145,705	0	0
Fundraising.....	28,186	0	0
<b>Total Expenses</b> .....	341,898	0	0
<b>Excess (Deficiency) of Income</b>			
Over Expenses.....	<370,468>	1,374,970	5,063,810
<b>Other Changes in Fund Balances</b>			
Matured Annuity & Life Income Gifts	0	<58,361>	<1,127,761>
Property & Equipment Purchased.....	263,702	0	0
Change in Accounting Methodology.....	0	875,356	0
<b>Total Other Changes</b> .....	263,702	816,995	<1,127,761>
<b>Ending Fund Balances</b>			
as of 9/30/92.....	\$2,799,210	\$5,953,570	\$24,763,678

## OPERATIONS FUNDS BALANCES

	Beginning Balances at 10/91	Net Changes	Ending Balances at 9/92
<b>Restricted Funds<sup>3</sup></b>	\$3,218,298	\$<520,275>	\$2,698,023
<b>Unrestricted Funds</b>			
Unsold Real Estate and other Non-Marketable Assets.....	2,768,793	<359,129>	2,409,664
Donor-deferred Suggestion Fund <sup>4</sup> .....	1,854,757	<43,471>	1,811,286
Designated Pension Fund.....	1,502,163	382,301	1,884,464
Operating Reserves <sup>5</sup> .....	2,253,449	<446,871>	1,806,578
Funds Functioning as Endowments <sup>2</sup> .....	1,748,482	1,673,152	3,421,634
Bequests Designated for Use in			
Future Years <sup>6</sup> .....	16,617,257	<656,013>	15,961,244
Realized Capital Gains, and Other Funds <sup>7,2</sup> ..	4,440,399	3,193,481	7,633,880
<b>Total Unrestricted</b> .....	\$31,185,300	\$3,743,450	\$34,928,750

**STATEMENT OF INCOME AND EXPENSES FOR THE YEAR ENDING SEPTEMBER 30, 1992**

	OPERATIONS FUNDS		
	TOTALS	UNRESTRICTED	RESTRICTED
<b>Income was provided by:</b>			
Contributions (including donated materials of \$266,421).....	\$14,670,573	\$ 6,813,288	\$7,857,285
Bequests (including matured annuity/life income gifts and matured term endowment).....	6,611,574	5,886,609	724,965
Total Public Support.....	21,282,147	12,699,897	8,582,250
Fees and Grants from Government Agencies.....	149,314		149,314
<b>Other Income:</b>			
Investment income net of related fees (including gains/losses on investment transactions)*.....	7,136,949	6,965,578	171,371
Program Service Fees.....	2,241,410	2,241,410	0
Miscellaneous.....	346,760	129,702	217,058
Total Other Income.....	9,725,119	9,336,690	388,429
<b>Total Income.....</b>	<b>31,156,580</b>	<b>22,036,587</b>	<b>9,119,993</b>
<b>Expenses for:</b>			
<b>Programs</b>			
Overseas: promoting economic social justice, international understanding, human rights and the relief of human suffering (including donated materials of \$236,735).....	7,934,901	1,808,230	6,126,671
Seeking peace, reconciliation and disarmament.....	3,844,711	2,682,813	1,161,898
In the U.S.A.: rooting out those causes of violence which lie in poverty, exclusion and the denial of rights.....	6,102,300	4,237,838	1,864,462
Special programs (including contributions of \$154,361 to other service agencies).....	1,932,155	1,539,807	392,348
Total Programs.....	19,814,067	10,268,688	9,545,379
<b>Supporting Services for Programs</b>			
Administration, Personnel, Accounting, Information Services, etc.....	3,574,197	3,485,291	88,906
Fundraising.....	2,330,413	2,330,413	0
Total Supporting Services for Programs.....	5,904,610	5,815,704	88,906
Property and Equipment.....	263,702	263,702	0
<b>Total Expenses.....</b>	<b>25,982,379</b>	<b>16,348,094</b>	<b>9,634,285</b>
<b>Effect of Accounting Changes.....</b>	<b>(1,951,026)</b>	<b>(1,945,043)</b>	<b>(5,983)</b>
<b>Excess (deficiency) of Income over Expenses.....</b>	<b>\$3,223,175</b>	<b>\$3,743,450</b>	<b>\$(520,275)</b>

\*Impact of Investment Manager change calculated to be \$4,500,000. See footnote 2.

A copy of the complete audited financial statement is available from:  
AFSC • Accounting Department, 1501 Cherry Street, Philadelphia, PA 19102

### Officers of the AFSC Corporation

Dulany O. Bennett, *Clerk*

Lois Forrest, *Treasurer*

Kara Newell, *Executive Secretary*

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Jean Eden

Russell Susumu Endo,

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Armando Gaitan

Donald Gann

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Jean Lester

Marianne Lockard

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(as of September 1992)

### American Friends Service Committee

#### National Office:

1501 Cherry Street

Philadelphia, PA

Phone (215) 241-7000

#### Regional Offices:

##### *Southeastern*

92 Piedmont Ave. NE

Atlanta, GA 30303

Phone (404) 586-0460

##### *Middle Atlantic*

4806 York Rd.

Baltimore, MD 21212

Phone (410) 323-7200

##### *New England*

2161 Massachusetts Ave.

Cambridge, MA 02140

Phone (617) 661-6130

##### *Great Lakes*

59 E. Van Buren, Suite 1400

Chicago, IL 60605

Phone (312) 427-2533

##### *North Central*

4211 Grand Ave.

Des Moines, IA 50312

Phone (515) 274-4851

##### *New York Metropolitan*

15 Rutherford Place

New York, NY 10003

Phone (212) 598-0950

##### *Pacific Southwest*

980 N. Fair Oaks Ave.

Pasadena, CA 91103

Phone (818) 791-1978

##### *Pacific Mountain*

2160 Lake St.

San Francisco, CA 94121

Phone (415) 752-7766

##### *Pacific Northwest*

814 NE 40th St.

Seattle, WA 98105

Phone (206) 632-0500

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*United States - International Friendship Day, Stockton, California.*